

## REGIONAL COMMITTEE FOR AFRICA

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Agenda item 18.6

## REPORT ON WHO STAFF IN THE AFRICAN REGION

## **Information Document**

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#### **ABBREVIATIONS**

G/GS General Service

GS LT General Service Long-term Appointment GS TA General Service Temporary Appointment

HR Human Resources

IPO International Professional Officer

IST Intercountry Support Team

LT Long-term

NPO National Professional Officer

NPO LT National Professional Officer Long-term Appointment
 NPO TA National Professional Officer Temporary Appointment
 P LT International Professional Long-term Appointment
 P TA International Professional Temporary Appointment

RO Regional Office

TA Temporary Appointment

UG Ungraded

UNV United Nations Volunteers WCO WHO Country Office

#### INTRODUCTION

- 1. The human resources (HR) component of the Transformation Agenda<sup>1</sup> continues to be the focus in ensuring that the World Health Organization (WHO) has a workforce that is fit for purpose and that its staffing is realigned with identified programmatic priorities and needs at all levels. The purpose of this document is to provide Member States with information pertaining to WHO staff working in the African Region as at 1 March 2020. It also gives details on the overall staffing situation by category, grade, gender, geographical representation, nationality and duty station.
- 2. WHO offers two main types of appointments, namely temporary and long-term appointments. A temporary appointment (TA) is a time-limited appointment of up to 24 months of continuous service. The term "long-term appointment" (LT) refers to staff members on fixed-term or continuing appointment.

#### APPOINTMENT CATEGORIES

- 3. During the reporting period (from 1 March 2019 to 1 March 2020), there were 2478 staff members in the African Region, 557 International Professional Officers (IPOs), 654 National Professional Officers (NPOs) and 1267 General Service (GS) staff. Of the 2478 staff members, 2059 were on long-term appointment and 419 on temporary appointment. Of the 2059 staff members on long-term appointment, 395 (19.2%) were IPOs, 560 (27.2%) were NPOs and 1104 (53.6%) were GS staff. Of the 419 staff members on temporary appointment, 162 (38.7%) were IPOs, 94 (22.4%) were NPOs and 163 (38.9%) were GS staff (Table 1a).
- 4. Among the IPOs on long-term appointment, the highest concentration was at the P4 grade level with 180 (45.6%), followed by the P5 grade level with 86 (21.8%), the P3 grade level with 64 (16.2%), the P2 grade level with 30 (7.6%), the D1 grade level with 22 (5.6%), the P6 grade level with 8 (2%), the D2 and P1 grade levels with 2 (0.5%) each, and the ungraded level with 1 (0.3%) (Table 1b).
- 5. Among the IPOs on temporary appointment, the highest concentration was at the P4 grade level with 106 (65.4%), followed by the P3 grade level with 41 (25.3%), the P5 grade level with 8 (4.9%), the P2 grade level with 6 (3.7%), and the P6 grade level with 1 (0.6%) (Table 1c).

#### CATEGORY, GRADE AND GENDER DISTRIBUTION

- 6. The distribution of staff members by category, grade and gender is presented in Table 2. Among the 557 IPOs, 395 (70.9%) were on long-term appointment and 162 (29.1%) on temporary appointment. Their distribution by gender was 393 (70.6%) male and 164 (29.4%) female. Of the 395 IPOs on long-term appointment, 264 (66.8%) were male and 131 (33.2%) were female. Of the 162 IPOs on temporary appointment, 129 (79.6%) were male and 33 (20.4%) were female (Table 2a).
- 7. Among the 654 NPOs, 560 (85.6%) were on long-term appointment and 94 (14.4%) held temporary appointments. Their distribution by gender was 458 (70.0%) male and 196 (30.0%) female. Of the 560 NPOs on long-term appointment, 385 (68.7%) were male and 175 (31.3%) female. Of the 94 NPOs on temporary appointment, 73 (77.7%) were male and 21 (22.3%) were female (Table 2b).

The Transformation Agenda of the World Health Organization Secretariat in the African Region: Phase 2: Putting People at the Centre of Change. WHO/AFRO, 2017

- 8. Of the 1267 GS staff, 1104 (87.1%) were on long-term appointment and 163 (12.9%) held temporary appointments. The distribution by gender was 713 (64.6%) male and 391 (35.4%) female for those on long-term appointment and 133 (81.6%) male and 30 (18.4%) female for those on temporary appointment (Table 2c).
- 9. Although the gap between male and female distribution remains significant at all levels, WHO in the African Region has made progress in increasing female representation over the last four years. The overall trend has steadily increased from 29.5% in 2016 to 29.8% in 2017, 31.0% in 2018 and 31.5% in 2019 (Table 2e), albeit with variations across staff categories. The percentage of female staff in the IPO category rose from 25.1% in 2015 to 26.2% in 2016, then 27.0% in 2017, before surging to 29.1% in 2018 and 29.4% in 2020. For the NPO category, female representation decreased steadily from 30.7% in 2015 to 29.9% in 2016, then 29.6% in 2017 and 28.6% in 2018, but increased again to 29.8% in 2019 and 30.0% in 2020. The decrease among NPO staff is usually associated with the increase in IPOs as staff move from the NPO to the IPO category. In the GS category, female representation declined from 31% in 2015 to 30.4% in 2016, increased to 30.9% in 2017, then 33.1% in 2018 and 33.4% in 2019, before dropping again to 33.2% in 2020 (Table 2f).
- 10. The trend of total female representation at senior level, namely at P6/D1, D2 and UG1, has progressively increased from 23.4% in 2015 to 25.5% in 2016, 25.6% in 2017 and 27.5% in 2018 (Table 2d). Although the female representation at senior level decreased to 24.3% in 2019 due to the departure of one D1 female staff member, WHO in the African Region remains strongly committed to achieving gender parity, particularly in the senior professional and higher categories. In an effort to close the existing gap in gender representation, outreach initiatives have been introduced to attract more qualified female candidates. Moreover, WHO in the African Region continues to implement the policy requiring that the shortlist for all advertised positions include at least one qualified female candidate, failing which the hiring manager must provide a sound written justification or the vacancy notice is re-advertised. Furthermore, the African Region has launched various programmes to improve the gender balance including the Leadership Pathways Programme for senior managers, the mentorship programme, as well as the United Nations Volunteers (UNV) partnership, career counselling for women and the gender parity taskforce.

#### GEOGRAPHICAL DISTRIBUTION

- 11. Member States with the highest representation were Uganda with 30 staff members, Kenya with 24 staff members, Cameroon and the Democratic Republic of the Congo with 22 staff members each, Burkina Faso with 21 staff members, Nigeria with 19 staff members and Zimbabwe with 16 staff members (Table 3a). Twenty-six Member States<sup>2</sup> outside the African Region had nationals working in the Region as IPOs on long-term appointments (Table 3a).
- 12. An analysis of the geographical distribution of long-term professional staff from the 47 Member States of WHO in the African Region shows that 18 Member States were over-represented (category C).<sup>3</sup> Two Member States, namely Benin and Guinea, were at the maximum of their range (category B2\*). Nine Member States were within their range but above the mid-

China, Colombia, Denmark, Haiti, Ireland, Italy, Nepal, Peru, Portugal, Russian Federation, Thailand, Ukraine and Yemen with one staff member each; Australia, Belgium, Japan, Pakistan, Philippines, Spain and Sudan with two staff members each; Germany and India with three staff members each; France with five staff members; United Kingdom with six staff members; Canada with seven staff members, United States of America with ten staff members.

<sup>&</sup>lt;sup>3</sup> Burkina Faso, Burundi, Cameroon, Democratic Republic of the Congo, Congo, Cote d'Ivoire, Ethiopia, Ghana, Kenya, Malawi, Nigeria, Rwanda, Senegal, South Africa, the United Republic of Tanzania, Uganda, Zambia and Zimbabwe.

point (category B2).<sup>4</sup> Sixteen Member States were within their range but below the mid-point (category B1);<sup>5</sup> and two others, Cabo Verde and Seychelles, were unrepresented (category A\*) (Table 3c). WHO in the African region is strongly committed to reach equitable geographical representation of all Member States through outreach initiatives and scrutiny of the selection process.

- 13. The distribution of temporary professional staff working in the WHO African Region by nationality and gender is presented in Table 3b. According to the data, Ethiopia had the highest representation with 15 staff members; followed by Nigeria with 12 staff members; Kenya and Zimbabwe with 11 staff members each; Burkina Faso with 10 staff members; the Democratic Republic of the Congo with nine staff members; and Cameroon with eight staff members.
- 14. Furthermore, Table 3b indicates that 14 countries<sup>6</sup> outside the African Region had temporary professional staff members working in the Region. The distribution of long-term and temporary staff members working for WHO in the African Region by duty station is presented in Table 4.

#### STAFFING TRENDS OVER THE PAST 11 YEARS (2010–2020)

- 15. Figure 1 presents the staffing trend from 2010 to 1 March 2020. Over the course of this period, the total number of staff members working in the Region, across all appointment categories, varied from 2641 to 2478. However, over this timeline, there have been periods of sharp increase or decrease in staffing due to various prevailing situations. For example, from 2010 to 2013, there was a 14% decrease in overall staffing due to the financial constraints across the Organization; whereas over the period from 2014 to 2017, there was a sharp increase in staffing which was largely driven by the surge capacity to respond to various emergencies across the Region. From 2017 to 2019, staff numbers decreased by 9% following the end of major epidemics, such as Ebola in West Africa and yellow fever in the Central African subregion, as well as the implementation of the polio ramp-down. From 2019 to 2020, staff numbers increased by 3% due to the Ebola outbreak in the Democratic Republic of the Congo.
- 16. This report is submitted to the Regional Committee for information.

<sup>&</sup>lt;sup>4</sup> Algeria, Eritrea, Gambia, Madagascar, Mali, Mauritius, Niger, Sierra Leone and Togo.

Angola, Botswana, Central African Republic, Chad, Comoros, Equatorial Guinea, Eswatini, Gabon, Guinea-Bissau, Lesotho, Liberia, Mauritania, Mozambique, Namibia, Sao Tome and Principe and South Sudan.

Austria, Brazil, Canada, Egypt, France, Haiti, India, Lebanon, the Netherlands, Pakistan, Peru, Sudan, the United Kingdom and the United States of America

Table 1: Distribution of staff members by category and assignment type

# (a) Long-term and temporary staff members combined

Category	Long-term	Temporary	Total
IPOs	395 (19.2%)	162 (38.7%)	557 (22.5%)
NPOs	560 (27.2%)	94 (22.4%)	654 (26.4%)
GS	1104 (53.6%)	163 (38.9%)	1267 (51.1%)
Total	2059 (100%)	419 (100%)	2478 (100%)

(b) InternationalProfessional

# Officers on long-term appointments by grade

Staff/Grade	Total	%
UG1	1	0.3%
D2	2	0.5%
D1	22	5.6%
P6	8	2.0%
P5	86	21.8%
P4	180	45.6%
P3	64	16.2%
P2	30	7.6%
P1	2	0.5%
Total IPOs	395	100.0%

# (c) International Professional Officers on Temporary appointments by grade

Staff/Grade	Total	%
P6	1	0.6%
P5	8	4.9%
P4	106	65.4%
P3	41	25.3%
P2	6	3.7%
Total IPOs	162	100.0%

Table 2: Distribution of staff members by category, grade and gender

#### (a) International Professional Officers

	F	<b>P</b> 1	P	2	P	3	I	P4	P	5	I	<b>P6</b>	I	<b>D1</b>	Γ	)2	U	G1						
	II.	N	E	M	F	М	F	М	F	M	E	M	E	М	F	M	F	M	Fem	ale	Male		Tatal	0/
	r	M	r	M	r	M	r	M	r	M	r	M	r	IVI	r	M	r	M	Total	%	Total	%	Total	%
Long-term	1	1	19	11	20	44	55	125	28	58	1	7	6	16	0	2	1	0	131	33.2	264	66.8	395	70.9
Temporary			2	4	8	33	22	84	1	7		1				0	0	0	33	20.4	129	79.6	162	29.1
Total	1	1	21	15	28	77	77	209	29	65	1	8	6	16	0	2	1	0	164	29.4	393	70.6	557	100.0

#### (b) National Professional Officers

	NC	NO-A		NO-B		NO-C		-D								
	F	М	F	M	F	M	TC.	M	Fem	ale	Male		Male		Total	%
	Г	IVI	Г	IVI	Г	IVI	Г	IVI	Total	%	Total	%	Total	70		
Long-term	6	16	47	115	120	251	2	3	175	31.3	385	68.8	560	85.6		
Temporary	1	5	10	30	10	38			21	22.3	73	77.7	94	14.4		
Total	7	21	57	145	130	289	2	3	196	30.0	458	70.0	654	100.0		

#### (c) General Service Staff

	G	1	•	G2	G	<del>3</del>	G	4	G	5	G	6	G	7						
	F	M	T.	М	E	N./	II.	N	F	M	T.	М	F	N	Fem	ale			Takal	0/
	r	M	r	M	r	M	r	M	r	M	r	M	r	M	Total	%	Total	%	Total	%
Long-term	3	9	6	333	12	92	43	47	123	51	140	108	64	73	391	35.4	713	64.6	1104	87.1
Temporary		1	1	74	1	1	5	24	12	13	9	15	2	5	30	18.4	133	81.6	163	12.9
Total	3	10	7	407	13	93	48	71	135	64	149	123	66	78	421	33.2	846	66.8	1267	100.0

# (d) Comparison of 2015, 2016, 2017, 2018 and 2019 staff members at senior level

		Female										Male										Total				
	2	<u>2015</u> <u>2016</u> <u>2017</u> <u>2018</u>					018	2019		2015		2016		2017		2	018	20	19	2015	2016	2017	2018	2019		
	n	%	n	%	n	%	n	%	n	%	n	%	n	%	n	%	n	%	n	%	n	n	n	n	n	
P6	5	18.5	6	23.1	4	18.2	3	25.0	2	20.0	22	81.5	20	76.9	18	81.8	9	75.0	8	80.0	27	26	22	12	10	
D1	5	26.3	5	25.0	6	31.6	7	26.9	6	24.0	14	73.7	15	75.0	13	68.4	19	73.1	19	76.0	19	20	19	26	25	
<b>D2</b>	0	0.0	0	0.0	0	0.0	0	0.0	0	0.0	0	0.0	1	100.0	1	100.0	1	100.0	1	100.0	0	1	1	1	1	
UG1	1	100.0	1	100.0	1	100.0	1	100.0	1	100.0	0	0.0	0	0.0	0	0.0	0	0.0	0	0.0	1	1	1	1	1	
Total	11	23.4	12	25.5	11	25.6	11	27.5	9	24.3	36	76.6	36	74.5	32	74.4	29	72.5	28	75.7	47	48	43	40	37	

# (e) Comparison of males and females from 2015 to 2020

	2015	2016	2017	2018	2019	2020
Female	743	747	784	769	755	781
Male	1747	1789	1849	1708	1643	1697
% Female	29.8	29.5	29.8	31.0	31.5	31.5
Total	2490	2536	2633	2477	2398	2478

## (f) Progress of percentage of long-term and temporary female staff by category from 2015 to 2020

	2015	2016	2017	2018	2019	2020
IPO	25.1	26.2	27.0	29.1	29.0	29.4
NPO	30.7	29.9	29.6	28.6	29.8	30.0
GS	31.0	30.4	30.9	33.1	33.4	33.2

# (g) Progress of percentage of long-term female staff by category from 2015 to 2020

	2015	2016	2017	2018	2019	2020
IPO	27.0	27.7	28.9	31.2	32.4	33.2
NPO	30.8	30.3	29.5	28.9	30.8	31.3
GS	34.5	33.9	34.4	35.5	35.4	35.4

Table 3: Distribution of IPO staff by nationality, grade and gender

# (a) Distribution of long-term IPO staff by nationality, grade and gender

<b>Country of Nationality</b>	P	1	P	2	P	3		P4	P	25	P	6		D1	<b>D2</b>	UG		Total	
Country of Nationality	F	M	F	M	F	M	F	M	F	M	F	M	F	M	M	F	F	M	All
Angola			1			1											1	1	2
Australia							1		1								2		2
Belgium						1			1								1	1	2
Benin				1			1	2		1							1	4	5
Botswana																1	1		1
Burkina Faso			2		1	2	2	8		3				2	1		5	16	21
Burundi			2				2	2	3	1				1			7	4	11
Cameroon, Republic of			1	1		4	2	11	1	1				1			4	18	22
Canada			2		2	1			1	1							5	2	7
Central African								2										2	2
Chad						1		2		1								4	4
China								1										1	1
Colombia														1				1	1
Comoros												1						1	1
Congo, Democratic Rep						2	1	10		9							1	21	22
Congo, Republic of the			2	3	1	7		1				1					3	12	15
Côte d'Ivoire							1	4		1		1	2	1			3	7	10
Denmark						1												1	1
Equatorial Guinea								1										1	1
Eritrea			1	1	1			1		1							2	3	5
Eswatini			1							1							1	1	2
Ethiopia							2	5		3			1	1			3	9	12
France							2	2		1							2	3	5
Gabon					1					2							1	2	3
Gambia								3		2								5	5
Germany					1							1		1			1	2	3
Ghana					1		3	4	1	2							5	6	11
Guinea				1	3			2	1	1							4	4	8
Guinea-Bissau							1						1				2		2
Haiti							1										1		1
India						2		1										3	3
Ireland							1										1		1
Italy							1										1		1
Japan							1					1					1	1	2
Kenya				1	3	2	4	6	4	4							11	13	24
Lesotho								1										1	1
Liberia				1		1												2	2
Madagascar							3	1	1								4	1	5

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Country of Nationality	P	<b>P1</b>	P	2	P	3		P4	P	5	P	6		<b>D</b> 1	D2 UG			Total	
Country of I (actornative)	F	M	F	M	F	M	F	M	F	M	F	M	F	M	M	F	F	M	All
Malawi								1		3		1		1				6	6
Mali						1		4						1				6	6
Mauritania						1		1										2	2
Mozambique							1	1									1	1	2
Nepal								1										1	1
Niger							1	2		1					1		1	4	5
Nigeria	1			1		1	2	9		2		1		2			3	16	19
Pakistan			1			1											1	1	2
Peru								1										1	1
Philippines						2												2	2
Portugal								1										1	1
Russian Federation								1										1	1
Rwanda					2	1	2	2		5				1			4	9	13
Senegal			1				3	3		1			1				5	4	9
Sierra Leone					1		2										3		3
South Africa									2					1			2	1	3
South Sudan										1									1
Spain							1		1								2		2
Sudan							1	1									1	1	2
Tanzania, United			2		1		2	2	1	1							6	3	9
Thailand									1								1		1
Togo						2	1	3									1	5	6
Uganda						2	3	10	6	8				1			9	21	30
Ukraine								1										1	1
United Kingdom						1	1	1	1	1	1						3	3	6
United States of						1	2	6	1								3	7	10
Yemen							1										1		1
Zambia							2	3	1					1			3	4	7
Zimbabwe		1	3	1	2	6	1	1					1				7	9	16
<b>Total in African Region</b>	1	1	19	1	20	44	55	125	28	58	1	7	6	16	2	1	13	264	395

# (b) Temporary IPO staff by nationality, grade and gender

Country of Notionality	P	2	I	P3	P	4	P	5	P6		Total	
Country of Nationality	$\mathbf{F}^{-}$	M	F	M	F	M	F	M		F	M	All
Angola						1					1	1
Austria						1					1	1
Benin			1			1				1	1	2
Botswana				1							1	1
Brazil					2					2		2
Burkina Faso	1	2		3		3		1		1	9	10
Cameroon, Republic of				1		7					8	8
Canada			1		1	1				2	1	3
Cabo Verde						1					1	1
Chad				1		1					2	2
Congo, Democratic Rep of				1	1	6		1		1	8	9
Congo. Republic of the						1				-	1	1
Côte d'Ivoire				2	1	3				1	5	6
Egypt						2				•	2	2
Ethiopia				2	1	1				1	14	15
France				1		2				_	3	3
Gambia				1	1	1				1	1	2
Ghana				1		5				-	6	6
Guinea				1		1					1	1
Haiti					1	1				1		1
India				1	1	1					2	2
Kenya			2	2	2	3		2		4	7	11
Lebanon			1			.)				1		1
Lesotho			1			1				1	1	1
Liberia				1		1					1	1
Malawi				1							1	1
Mali					1					1	1	1
Mauritania					1	2				1	2	3
					1					1		1
Netherlands		1			1	1				1	2	3
Niger		1	1	4	1			1		_		
Nigeria			1	4	_1_	5		1		2	10	12
Pakistan						1					2	2
Peru			1		1	1				_	1	1
Rwanda				2	_1_	Ţ			1	2	3	5
Senegal						2					4	4
South Africa	-						1			1		
Sudan				<u> </u>		_	1			1		1
Tanzania. United Republic of						3				1	4	5
Togo					1_	3				1	3	4
Uganda				$\perp 1$	_1_	4				_1_	5	6
United Kingdom	1			<u> </u>		2		1			3	3
United States of America	_1_			_1_		2				_1_	3	4
Zambia				1							1	1
Zimbabwe		11	1	4	2	2		1		3	8	11
Total in African Region	2	4	8	33	2	8	1	7	1	33	129	162

# (c) Geographical distribution of long-term IPO staff from countries of the African Region

Nationality	Recruitment	Ra	nge	Total	Staff HQ/Other	Staff
1 (actoriancy	Priority	From	To	Staff	R.O.s	AFRO
Algeria	B2	1	9	7	7	0
Angola	B1	1	8	2	0	2
Benin	B2*	1	8	8	3	5
Botswana	B1	1	8	2	1	1
Burkina Faso	C	1	8	22	1	21
Burundi	C	1	8	11	0	11
Cameroon, Republic	C	1	8	22	0	22
Cabo Verde	A*	1	8	0	0	0
Central African	B1	1	8	2	0	2
Chad	B1	1	8	4	0	4
Comoros	B1	1	8	1	0	1
Congo. Democratic	C	1	8	22	0	22
Congo. Republic of	C	1	8	16	1	15
Côte d'Ivoire	C	1	8	13	3	10
Equatorial Guinea	B1	1	8	1	0	1
Eritrea	B2	1	8	6	1	5
Eswatini	B1	1	8	2	0	2
Ethiopia	C	1	8	29	17	12
Gabon	B1	1	8	3	0	3
Gambia	B2	1	8	6	1	5
Ghana	C	1	8	16	5	<u></u>
Guinea	B2*	1	8	8	0	8
Guinea-Bissau	B1	1	8	2	0	2
	C	1	8	38	14	24
Kenva Lesotho	B1	1	8	38	0	<u> </u>
	B1	1	8	2	0	2
Liberia		1			1	5
Madagascar	B2 C	1	8	6	3	
Malawi		1		7	3	6
Mali	B2	1	8		1	6
Mauritania	B1	1	8	3	1 7	2
Mauritius	B2	1	8	5	5	0
Mozambique	B1	1	8	3	1	2
Namibia	B1	1	8		1	0
Niger	B2		8	6	<u> </u>	5
Nigeria	C	1	8	26	7	19
Rwanda	C	1	8	16	3	13
Sao Tome and	B1	1	8	1	1	0
Senegal	C	11	8	16	7	9
Sevchelles	A*	11	8	0	0	0
Sierra Leone	B2	11	8	5	2	3
South Africa	C	4	11	14	11	3
South Sudan	B1	1	8	2	1	1
Tanzania. United	C	11	8	12	3	9
Togo	B2	1	8	7	1	6
Uganda	C	1	8	42	12	30
Zambia	С	1	8	9	2	7
Zimbabwe	С	1	8	19	3	16
	·			455	121	334

A Underrepresented B2 Countries at or above midpoint C Countries overrepresented

Table 4: Distribution of long-term and temporary staff by duty station

	T	ong-Term		η	All Staff		
<b>Duty Station</b>	GS	NPO	IPO	GS	Temporar NPO	IPO	All Stall
Abeche	1	- 12			1,20	1	2
Abidian	19	12	2	1			34
Abuia	75	39	12	7	1	7	158
Accra	18	11		•	4	1	34
Addis Ababa	55	54	9	1	1	7	127
Algiers	6	7	2				15
Antananarivo	13	9	3		1	2	28
Asmara	13	5	1				19
Aweil		1		1			2
Bamako	12	7	3	1			23
Bambari				1			1
Bangui	12	9	5	6	1	2	35
Baniul	10	5	1				16
Bauchi	11	9	1	5	2	1	29
Benin City	2	2		1			5
Bentiu		1		1			2
Bissau	5	2	1	1		2	11
Bol				-		1	1
Bor		1		1			$\hat{2}$
Brazzaville, Regional	214	15	16	20	2.	51	464
Brazzaville, WCO	15	9	1				25
Buiumbura	16	7	2	1		4	30
Bukavu	1	2	_	-			3
Calabar					2		2
Conakry	16	11	2	6		1	36
Cotonou	14	10	1	1			26
Dakar	12	7	12			2	33
Damaturu	3	1		1	3		8
Dar-es-Salaam	18	17	3	4			42
Diffa	1			-	1		2
Entebbe	3						3
Enugu	8	8	1	5			22
Freetown	14	7	2	10	4	13	50
Gaborone	6	5	1		1		13
Gambella	1						1
Garissa	1	1					2
Goma	2	1		1		2	6
Harare, IST	13	3	24	2	1	6	49
Harare, WCO	25	7	2		3		37
Ibadan	16	7		6			29
Jiiiga	2			-			2
Jos	4	3					7
Juba	8	10	11	16		9	54
Kaduna	6	3		1			10
Kampala	19	16	5	2	2	3	47
Kananga	2	1	~	_	_		3
Kano	12	8	1	3			24
Katsina	1		•	1			1
Kigali	8	8	4	1		1	22
Kinshasa	35	23	7	1	1	3	70
Kisangani		2					2

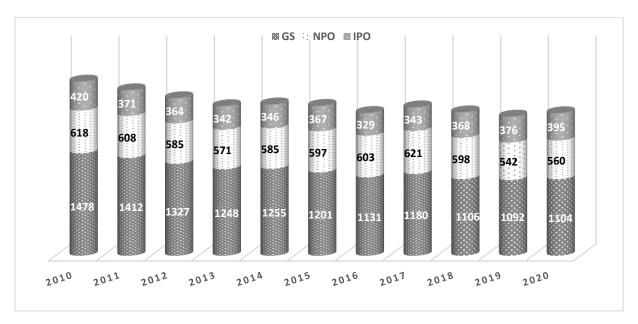
<b>Duty Station</b>	I	ong-Term		r	<u> Femporar</u>	V	All Staff	
Duty Station	GS	NPO	IPO	GS	NPO	IPO		
Kuaiok		1		1			2	
Lagos	9	5		5		1	20	
Libreville, IST	7	2	19		1	4	33	
Libreville, WCO	15	6	3				24	
Lilongwe	12	10	1	1	2		26	
Lomé	12	3	2	1	1	1	20	
Luanda	18	13	5	1		4	41	
Lubumbashi	1	1					2	
Lusaka	10	12	2	3	2	1	30	
Maiduguri	6	1		7	1	3	33	
Malabo	5	2	1		1		9	
Malakal	-	1	•	1	•		2	
Maputo	10	14	1	1	7	4	37	
Maradi	1	1			1		2	
Maroua				1			1	
Maseru	8	4	2	-			14	
Mbabane	10	5	1				16	
Mbandaka	1	1					2	
Mbuii Mavi	1	1					2	
Minna	10	5	1	2.			18	
Monrovia	13	4	2	14		2	35	
Moroni	10	4	<u> </u>	14			14	
Nairobi	21	17	12	1	3	2	56	
N'Diamena	32	10	12 5	1	1	$\frac{2}{4}$	52	
N'Dola	32	10	<u> </u>		1	4	1	
Niamev	16	9	1	1	4	1	35	
Nouakchott	8	6	<u>4</u> 2	1	4	1	17	
Ouagadougou, IST	13	3	20	2	1	12	51	
	23	9	<u> 20</u> 3		1	12 1	36	
Ouagadougou, WCO		5	3		2		13	
Port Harcourt	6	2	1		2		9	
Port Louis			<u>l</u> 1					
Praia	5	3		4	1	2	9	
Pretoria	31	6	18	4	1	2	62	
Rumbek	_	1	1	1			2	
Sao Tome	5	3 5	1	2	2		9	
Sokoto	6	5		2	3		16	
Tahoua	1			1			1	
Tillaberv	11			4			1	
Torit		1			+		2	
Umuahia				1			1	
Victoria	2	3	1		1		6	
Wau		1		11			2	
Windhoek	10	3	3		11		17	
Yambio		1		11			2	
Yaoundé	12	10	2				24	
Zanzibar	11		1				2	
Grand Total	1104	56	39	16	9	16	2478	

Table 5: Progress report on appointments from 2010 to 2020

		2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
GS	TA	52	32	43	26	72	198	236	242	171	147	163
	LT	1478	1412	1327	1248	1255	1201	1131	1180	1106	1092	1104
NPO	TA	20	19	13	16	39	39	47	49	69	82	94
	LT	618	608	585	571	585	597	603	621	598	542	560
IDO	TA	53	41	46	60	80	88	187	198	165	159	162
IPO	LT	420	371	364	342	346	367	329	343	368	376	395
Total		2641	2483	2378	2263	2377	2490	2536	2633	2477	2398	2478
Comparison	7	-1%	-6%	-4%	-5%	+5%	+5%	+2%	+4%	-6%	-3%	+3%

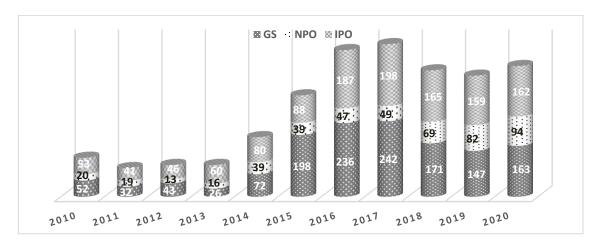
Figure 1: Staffing trends over the past 11 years (2010 to 2020)

# (a) Staff on long-term appointment

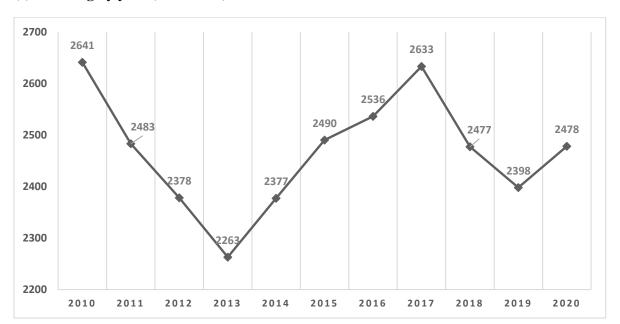


<sup>&</sup>lt;sup>7</sup> Each year is compared to the previous one

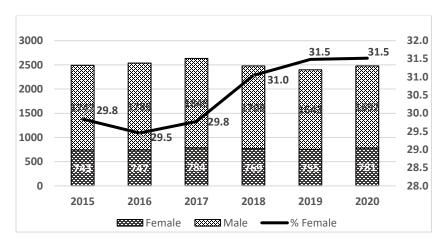
# (b) Staff on temporary appointment



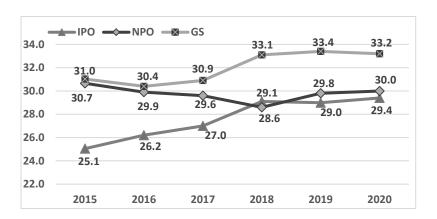
# (c) Staffing by year (2010-2020)



## (d) Comparison of males and females from 2015 to 2020



# (e) Progress of percentage of long-term and temporary female staff by category from 2015 to 2020



# (f) Progress of percentage of long-term female staff by category from 2015 to 2020

